

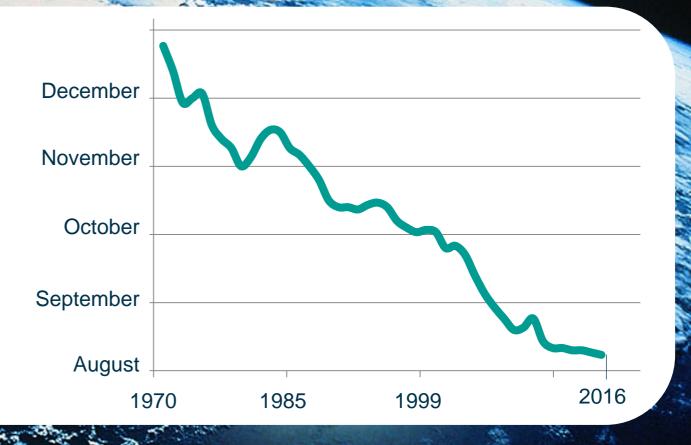




### Our track record without Vogon assistance 19625 129 m 4.8 m 17 % hectare forest cover of the Amazonas tons of plastic species are decrease since 1990 threatened rainforest enter the oceans annually (lower mostly for livestock and have been deforested but only 14% of all estimate) palm oil production species are catalogued since 1970 CTO Bühler - BFE Bern, Jan 5th, 201

# 1.6 planets per annum

Carbon Sequestration: Inclusion of inorganic/atmospheric carbon (CO2) into organic compounds.



## Where's the towel?



### Global trends drive Bühler's business.





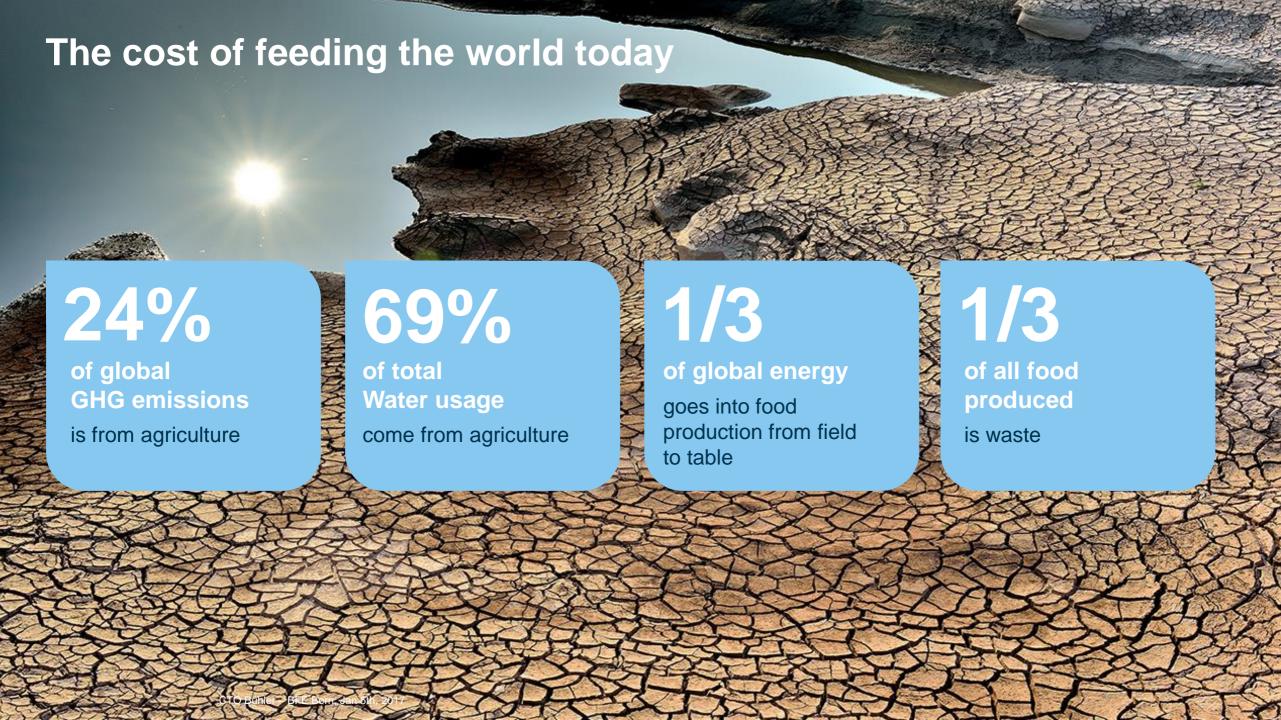












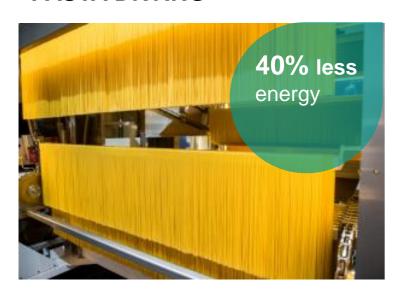
## **Our Target for Sustainable Value Chains**

## 30% less



## Constantly improving resource efficiency

#### **PASTA DRYING**



#### **TORTILLAS**



#### **PULSE MILLING**



## Improving resource efficiency

Digital Services

Improving Efficiency



Closing the **Protein Gap** 



Reducing waste, enabling e-mobility





### **Collaborative Innovation Model.**

Up to 5% of our turnover are invested in Research & Development.



#### **Entrepreneurial employees**



- 4'000 registered
- 2'000 voted
- 50 trained
- 2 new products and 2 services developed

**Urs Bühler Innovation Fund** 



## Integration of customers and suppliers



#### Global academic networks



## Create a sustainable entrepreneurial culture





3 proposals implementation

2 teams to MassChallenge

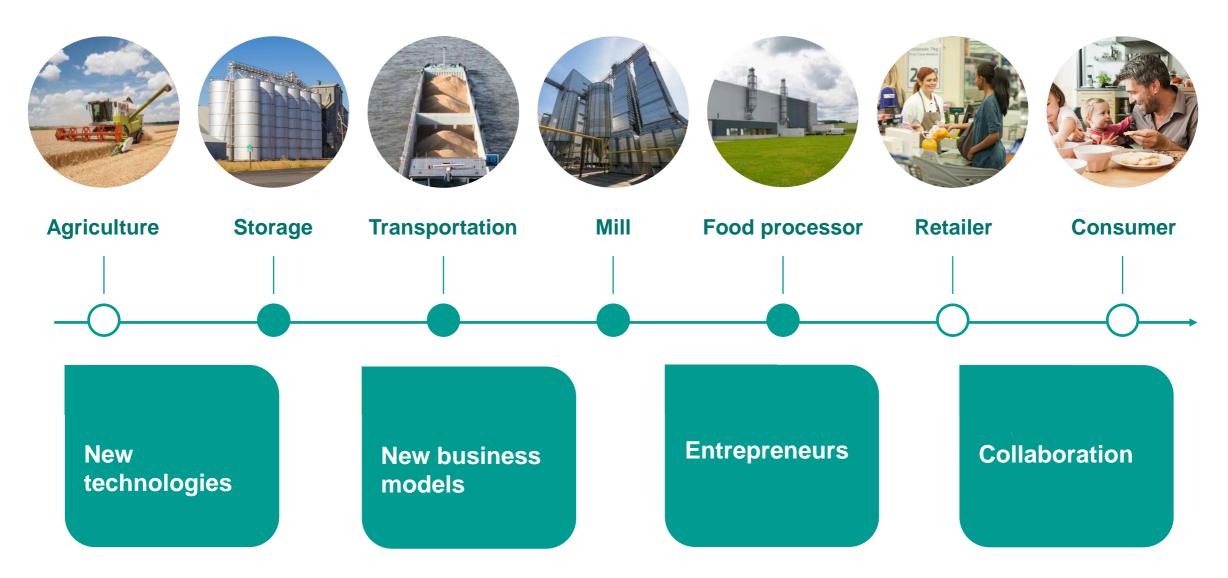
Internal start/up > CHF 1 million TO



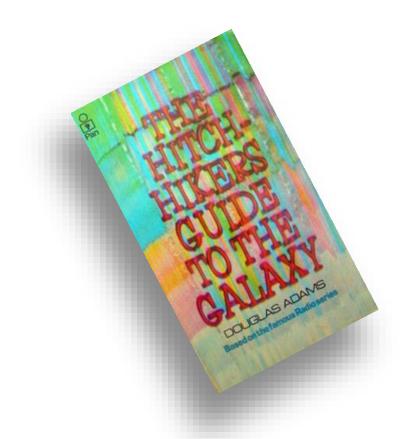
CHF 13 million invested 47 new jobs created CHF 400K awarded 4 companies founded 20 contracts received



## Can we imagine a sustainable planet with 9 billion people?



## 



## Innovations for a better world.

